## **APPENDIX 6**

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## Usable Balances at 1 April 2028

			Balance at 01-Apr-28 £m
Total Reserves and Bal	ances		59.09
Less Commitments/Ear	marked Funds:		
School Funds	Balances held on behalf of schools; therefore not available to the Council	-	10.05
Grant funding	Grant funding received and fully committed in the budget strategy	-	2.60
Insurance Reserves	Required to cover policy excesses and other costs such as claims prior to 1998 (unitary)	-	0.51
Other Corporate Items	For Example ITS/Capacity Fund, severance fund	-	5.33
Single Status	Provision for equal pay settlement	-	8.74
Other Provisions Specific Earmarked Service Balances	For example Bad Debt Provision Residual balances held by services following a rigorous review of balances undertaken	-	2.10 3.51
Residual General Work	ing Balances		26.26
Made up of:			
One Off Funds	Identified to support the Medium Term Budget Strategy in Future Years		21.70
One Off Funds	General/Special Fund Balances		4.55
			26.26

## SCHEDULE OF PROVISIONS, RESERVES AND BALANCES - £

Service Area	Balance Sheet Structure	Description	Actual Closing Balance 31/3/2023	Estimated Changes during 2023/24	Estimated Closing Balance 31/3/2024	Other Estimated Changes Es during 2024/25	timated Closing Balance 31/3/2025	Estimated Change during I 2025/26	Estimated Closing Balance 31/3/2026	Estimated Change during E 2026/27	stimated Closing Balance 31/3/2027	Estimated Change during 2027/28	Estimated Closing Balance 31/3/28	Purpose
Safeguarding & Family Support	Reserves	Child Sexual Exploitation	(6,480.00)	3,240.00	(3,240.00)	3,240.00	0.00		0.00		0.00		0.00	Used to fund support for costs associated with CSE
Safeguarding & Family	Reserves	Unaccompanied Asylum Seekers	(446,990.51)	350,000.00	(96,990.51)	96,990.51	0.00		0.00		0.00		0.00	To offset costs incurred supporting unaccompanied asylum seekers
Safeguarding & Family Support	Reserves	Social Work Training Reserve	0.00	0.00	0.00	0.00	0.00		0.00		0.00		0.00	Used to support social work training placements
Safeguarding & Family Support	Reserves	University Students	(51,329.15)	20,000.00	(31,329.15)	20,000.00	(11,329.15)	11,329.15	0.00		0.00			To fund the training of students on placements with the LA.
Safeguarding & Family Support	Reserves	Troubled Families Programme	(47,960.13)	0.00	(47,960.13)	47,960.13	0.00		0.00		0.00			Balance on Government's Troubled Families Programme - use to support staff costs within safeguarding
Safeguarding & Family Support	Reserves	Teaching Partnership	0.00	0.00	0.00	0.00	0.00		0.00		0.00			DfE funded partnership for training social workers
Safeguarding & Family Support	Reserves	Frontline	(211.27)	211.27	0.00	0.00	0.00		0.00		0.00			To fund trainee social workers
Safeguarding & Family Support	Reserves	Control a/s Social Work Improvement Fund		44,693.31	0.00	0.00	0.00		0.00		0.00			To fund various posts within the service
Safeguarding & Family Support	Reserves	Safeguarding Misc Grants Control Account	(12,340.00)	12,340.00	0.00	3,000.00	3,000.00	3,340.00	6,340.00	(6,340.00)	0.00			To fund various posts within the service
Safeguarding & Family Support	Reserves	NAAS Grant Income	(44,342.08)	20,000.00	(24,342.08)	20,000.00	(4,342.08)	4,342.08	0.00		0.00		0.00	Funding to support implementation of the National Assessment & Accreditation system
Safeguarding & Family Support	Reserves	Future Social	(6,619.55)	6,619.55	0.00	0.00	0.00		0.00		0.00		0.00	External funding to support staffing to undertake work related to the outcomes required
Safeguarding & Family Support	Reserves	New Burdens - Personal Advisors	(72,541.51)	30,000.00	(42,541.51)	30,000.00	(12,541.51)	12,541.51	0.00		0.00			Funding to provide personal advisors to support care leavers moving into adulthood
Safeguarding & Family Support	Reserves	Family Safeguarding Model	(556,167.38)	250,000.00	(306,167.38)	250,000.00	(56,167.38)	56,167.38	0.00		0.00		0.00	Funding to support implementation of the Family Safeguarding model.
Safeguarding & Family Support	Reserves	Local Safeguarding Board	(83,559.22)	15,000.00	(68,559.22)	15,000.00	(53,559.22)	20,000.00	(33,559.22)	20,000.00	(13,559.22)	13,559.22	0.00	T&W Share of Partnership reserve to support the work of the Local Safeguarding Board
Safeguarding & Family Support	Reserves	Social Work Grant	(7,456.32)	7,456.32	0.00	0.00	0.00		0.00		0.00		0.00	Grant funding to support specific posts within the service
Safeguarding & Family	Reserves	Family Hubs	(87,000.00)	87,000.00	0.00	0.00	0.00		0.00		0.00		0.00	Fully Committed
Safeguarding & Family	Reserves	Reducing Parental Conflict	(8,617.90)	8,617.90	0.00	0.00	0.00		0.00		0.00		0.00	Fully Committed
			(1,476,308.33)	855,178.35	(621,129.98)	486,190.64	(134,939.34)	107,720.12	(27,219.22)	13,660.00	(13,559.22)	13,559.22	0.00	

Education & Skills	Reserves	Early Years facilities	(68,621.99)	(21,499.92)	(90,121.91)	90,121.91	0.00		0.00		0.00		0.00 To support Early Years facilities
Education & Skills	Reserves	Early Years	(49,151.72)	0.00	(49,151.72)	49,151.72	0.00		0.00		0.00		0.00 To sustain existing nursery provisions in key areas of need.
Education & Skills	Reserves	Stop Loss Provision	(500,022.33)	250,000.00	(250,022.33)	50,000.00	(200,022.33)		(200,022.33)		(200,022.33)		(200,022.33) Stop Loss Insurance - Self insurance to cover fire policy excesses on school buildings and other adhoc costs as appropriate
Education & Skills	Provision	Closed schools provision held against possible cost of implementation of single status	(133,669.99)	0.00	(133,669.99)	133,669.99	0.00		0.00		0.00		0.00 Residual balances from closed schools to cover potential future liabilities.
Education & Skills	Reserves	Education Welfare Balance	(44,533.75)	0.00	(44,533.75)	33,000.00	(11,533.75)	11,533.75	0.00		0.00		0.00 To fund training and resource costs associated with education welfare services
Education & Skills	Reserves	Schools reserves held against possible deficits arising on schools conversion to academy status	(62,164.88)	46,709.70	(15,455.18)	0.00	(15,455.18)		(15,455.18)		(15,455.18)		(15,455.18) Monies carried forward as a reserve against the possible unfavourable balance on schools conversions to academy status.
Education & Skills	Reserves	Youth Unemployment	(371,471.82)	0.00	(371,471.82)	371,471.82	0.00		0.00		0.00		0.00 Continuation of Tackling Youth unemployment services
Education & Skills	Reserves	SEN Review Reserve	(28,938.91)	28,938.91	0.00	0.00	0.00		0.00		0.00		0.00 Contribution to costs of project posts for education systems implementation
Education & Skills	Reserves	Arthog Trading Provision	(14,404.40)	13,277.40	(1,127.00)	0.00	(1,127.00)	0.00	(1,127.00)	0.00	(1,127.00)	0.00	
Education & Skills Education & Skills	Reserves Reserves	Early Years Grants Lifelong Learning Grant	(56,496.37) (509,447.09)	20,000.00 (77,721.00)	(36,496.37) (587,168.09)	20,000.00	(16,496.37) (587,168.09)	<u>16,496.37</u> 0.00	0.00 (587,168.09)	0.00	0.00 (587,168.09)	0.00	0.00 Support of services (587,168.09) Grant cfwd to support this activity - spans academic year.
Education & Skills	Reserves	Coronavirus (COVID-19) catch-up premium C/A	(55,156.49)	55,156.49	0.00	0.00	0.00	0.00	0.00		0.00	0.00	0.00 Funding for pupils with EHC plans educated in independent special schools
Education & Skills	Reserves	Moderation Grant	(18,574.80)	9,574.80	(9,000.00)	9,000.00	0.00		0.00		0.00		0.00 DfE grant to support the LA's duty to moderate annual key stag exams for maintained schools.
Education & Skills Education & Skills	Reserves Reserves	Ukraine Education & Childcare Grant Virtual School Heads Grant	(545,457.70) (165,391.64)	545,457.70 45,000.00	0.00 (120,391.64)	0.00 45,000.00	0.00 (75,391.64)	45,000.00	0.00 (30,391.64)	30,391.64	0.00		0.00 0.00 Balance of grant, allocated to support the role of the Virtual School Head.
			(2,623,503.88)	914,894.08	(1,708,609.80)	801,415.44	(907,194.36)	73,030.12	(834,164.24)	30,391.64	(803,772.60)	0.00	(803,772.60)
Schools	School Bals	Revenue and Capital Balances held by schools for ongoing expenditure	(11,452,096.05)	2,000,000.00	(9,452,096.05)	1,000,000.00	(8,452,096.05)	1,000,000.00	(7,452,096.05)	1,000,000.00	(6,452,096.05)		(6,452,096.05) This represents school balances held by the LA only. It include the balances on the balances on collaborative schemes administered by maintained schools.
Schools	Provision	Schools provision held against possible cost of implementation of single status	(3,454,052.10)	15,000.00	(3,439,052.10)	15,000.00	(3,424,052.10)	15,000.00	(3,409,052.10)	15,000.00	(3,394,052.10)		(3,394,052.10) Provision for Single Status costs in schools and DSG centrally funded staff. Use of this dependant on final implementation of
			(14,906,148.15)	2,015,000.00	(12,891,148.15)	1,015,000.00	(11,876,148.15)	1,015,000.00	(10,861,148.15)	1,015,000.00	(9,846,148.15)	0.00	(9,846,148.15)
Finance & HR	Reserves	New Technology	(17,899.92)	5,000.00	(12,899.92)	5,000.00	(7,899.92)	5,000.00	(2,899.92)		0.00		0.00 Committed to Financial Management system development
Finance & HR	Reserves	Council Tax Liability Order refund Reserve	(87,577.26)	87,577.26	0.00	0.00	0.00		0.00		0.00		0.00 To cover potential future liabilities - reserve released 23/24
Finance & HR	Reserves	Revenues Reserve	(447,061.79)	83,815.00	(363,246.79)	83,815.00	(279,431.79)	83,815.00	(195,616.79)	83,815.00	(111,801.79)		(111,801.79) To fund posts in staffing budget and one off additional system
Finance & HR	Reserves	Resource Link Reserve	(232,417.47)	70,000.00	(162,417.47)	70,000.00	(92,417.47)	41,306.73	(51,110.74)		(31,110.74)	20,000.00	(11,110.74) To fund implementation costs of Resourcelink HCM Cloud and system development costs in future years
Finance & HR	Reserves	Salary Sacrifice 4 Cars Finance Workforce Development Reserve	(11,332.33) (38,891.33)	<u> </u>	0.00 (23,891.33)	0.00 5,000.00	0.00 (18,891.33)	5,000.00	0.00 (13,891.33)	5,000.00	0.00 (8,891.33)		0.00 This shouldn't be on the reserves list (8,891.33) Training and development costs of Finance staff
Finance & HR	Reserves		(835,180.10)	<b>272,724.59</b>	(562,455.51)	<b>163,815.00</b>	(398,640.51)	<b>135,121.73</b>	(13,891.33) (263,518.78)	,	(151,803.86)	20,000.00	(131,803.86)
Prosperity & Investment	Reserves	PIP Reserve Contribution Account	(60,497.84)	60,497.84	0.00	0.00	0.00		0.00		0.00		0.00 Reserve to be used to aid with the ongoing rationalisation of th
Prosperity & Investment	Reserves	Dilapidations - PIP	(360,082.24)	131,243.71	(228,838.53)	228,838.53	0.00		0.00		0.00		0.00 To meet costs of required dilapidations for specific properties t

Service Area	Balance Sheet	Description	Actual Closing Balance 31/3/2023	Estimated Changes during 2023/24	Estimated Closing Balance ( 31/3/2024	Other Estimated Changes Estima	stimated Closing Balance Es 31/3/2025	stimated Change during E 2025/26	stimated Closing Balance 31/3/2026	Estimated Change during E 2026/27	Estimated Closing Balance Estima 31/3/2027	ated Change during E 2027/28	stimated Closing Balance 31/3/28	Purpose
Prosperity & Investment	Structure Reserves	Accommodation Reserves (ICT)	(57,000.00)	57,000.00	0.00	0.00	0.00	2023/20	0.00		0.00		0.00	
Prosperity & Investment	Reserves	Development Planning System	(75,500.00)	50,000.00		25,000.00	(500.00)		(500.00)		(500.00)			Jpgrade of current system and review as to sustainability and
Prosperity & Investment	Reserves	Planning Appeal costs	(40,000.00)	40,000.00	· · · ·	0.00	0.00		0.00		0.00		S	Suitability Set aside for legal costs associated with planning appeals.
Prosperity & Investment	Reserves	Housing Investment Programme	(185,920.00)	160,920.00		25,000.00	0.00		0.00		0.00		0.00 F	Reserve for Housing investment costs council side specific grants associated with balance.
Prosperity & Investment	Reserves	HCA Liability Fund	(3,898,832.41)	1,917,093.03	(1,981,739.38)	1,981,739.38	0.00		0.00		0.00		0.00 L	and Deal Funds; includes constrained sites funding; liability sites funding and profit share
Prosperity & Investment	Reserves	Custom Build Land Duty Grant	(22,328.20)	22,328.20	0.00	0.00	0.00		0.00		0.00		0.00 T b E	To fund the authorities duty to permission land under the Self- build and custom housebuilding act 2015. A total of £90k New Burdens fund has now been awarded towards the additional esource required to identify land to satisfy supply.
Prosperity & Investment Prosperity & Investment	Reserves Reserves	PIP – Ageing PIP properties sinking fund S31- Biodiversity Net Gain Grant	(294,770.76) (253.88)	80,000.00 253.88	(214,770.76) 0.00	214,770.76 0.00	0.00 0.00		0.00 0.00		0.00 0.00			Roof works across a number of buildings Specific grant to implement process to monitor Net Biodiversity gain.
Prosperity & Investment Prosperity & Investment	Reserves Reserves	Heat Networks - HNDU Great Crested Newts	(9,000.00) (158,448.54)	9,000.00 10,000.00	0.00 (148,448.54)	0.00 10,000.00	0.00 (138,448.54)	10,000.00	0.00 (128,448.54)	128,448.54	0.00 0.00		0.00 F	Fully applied in 23/24 Funding to support the creation and ongoing maintenance of bonds associated with development and planning requirements.
Prosperity & Investment	Reserves	SEDN Ecological Data	(28,830.57) (5,191,464.44)	28,830.57 <b>2,567,167.23</b>	0.00 (2,624,297.21)	0.00 2,485,348.67	0.00 (138,948.54)	10,000.00	0.00 (128,948.54)	128,448.54	0.00 (500.00)	0.00	0.00 (500.00)	Fo fund ecological data collection
Policy & Governance	Reserves	Insurance - Self Insurance Fund	(1,146,760.19)	160,000.00	(986,760.19)	160,000.00	(826,760.19)	160,000.00	(666,760.19)	160,000.00	(506,760.19)		(506,760.19) \$	Self insurance fund to cover insurance excesses
Policy & Governance	Reserves	Elections Equalisation Reserve	(241,877.36)	230,201.00	(11,676.36)	0.00	(11,676.36)	0.00	(11,676.36)		(11,676.36)			Set aside to assist in funding future local elections
Policy & Governance	Reserves	CSE Funding Reserve	(250,000.00)	165,000.00		85,000.00	0.00		0.00		0.00			Funding to support CSE Inquiry.
Policy & Governance	Reserves	Single Status Project Team	(33,377.15)	33,377.15	0.00	0.00	0.00		0.00		0.00		c	Required to fund single status project work (including legal and consultancy costs) and preparation for implementation
Policy & Governance Policy & Governance	Reserves Reserves	Legal Reserve Member Dvpt Reserve	(30,745.00) (32,000.00) (223,091.62)	30,745.00 22,611.00 200,200,00	(9,389.00)	0.00 9,389.00 23,781.62	0.00 0.00 0.00		0.00 0.00		0.00 0.00		0.00	For standards investigations and Legal Staffing To be spent on training and equipment as required
Policy & Governance	Reserves	Organisational Development Training Reserve Delivery & Planning Reserve	(233,981.62)	200,200.00	· · · ·	33,781.62			0.00		0.00			Fo fund the corporate training programme for the Council
Policy & Governance	Reserves	Boundary Review	(89,497.26)	29,497.26	(60,000.00)	20,000.00	(40,000.00)		(40,000.00)		(40,000.00)			To be used to fund the Management & Leadership programme
Policy & Governance Policy & Governance	Reserves Reserves	Ward Member Newsletter	(40,000.00) (54,600.75)	40,000.00 54,600.75	0.00 0.00	0.00 0.00	0.00 0.00		0.00 0.00		0.00 0.00			To support costs of the Boundary Review & other requests To fund production of Ward letters in 23/24
Policy & Governance	Reserves	Armed Forces Calm Cafes	(22,320.00)	0.00	(22,320.00)	0.00	(22,320.00)		(22,320.00)		(22,320.00)		(22,320.00) \$	Support Armed Forces Cafes
			(2,175,159.33)	966,232.16	(1,208,927.17)	308,170.62	(900,756.55)	160,000.00	(740,756.55)	160,000.00	(580,756.55)	0.00	(580,756.55)	
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Health & Wellbeing	Reserves	Sponsorship Fund (Rachel Threadgold)	(66,856.29)	66,856.29	0.00	0.00	0.00	0.00	0.00	0.00	0.00		0.00 E	Balance remaining relates to pre HWB balances b'fwd from
Health & Wellbeing	reserves	Public Health Grant	(2,906,027.98)	1,036,000.27	(1,870,027.71)	1,036,023.46	(834,004.25)	554,682.39	(279,321.86)	279,321.86	0.00		L	Leisure
													d	Ring Fenced Reserve from Public Health Grant to support activities as part of the Council's public health strategy.
Health & Wellbeing Health & Wellbeing Health & Wellbeing	Reserves Reserves Reserves	Domestic Abuse Reserve           Suicide Prevention Reserve           TWC Reserve - Covid Residual Investment           Fund & Health Inequalities	(50,000.00) (68,239.77) (472,713.34)	25,000.00 24,122.89 472,713.34	(25,000.00) (44,116.88) (0.00)	25,000.00 44,116.88 0.00	0.00 0.00 (0.00)	0.00 0.00 0.00	0.00 0.00 (0.00)	0.00 0.00 0.00	0.00 0.00 (0.00)		۱ <u>0.00</u> ۲ (00.0)	Fo support Domestic Abuse services NHS Funding to support Suicide Prevention Programme FWC reserve grant to support Council wide residual Covid esponse commitments.
			(3,563,837.38)	1,624,692.79	(1,939,144.59)	1,105,140.34	(834,004.25)	554,682.39	(279,321.86)	279,321.86	(0.00)	0.00	(0.00)	
Adult Social Care	Reserves	Adult Social Care Initiatives	(115,544.12)											Monies committed to specific areas of partnership work i.e.
Adult Social Care			(115,544.12)	50,279.36	(65,264.76)	44,600.00	(20,664.76)	20,664.76	0.00		0.00			
Adult Social Care	Reserves	Transforming Social Care	(27,398.93)	27,398.93	0.00	0.00	0.00	20,664.76	0.00		0.00		ے 0.00 F	Autism strategy Fully Committed
Adult Social Care	Reserves Reserves Reserves	Transformation Posts Reserve My Options	(27,398.93) (300,009.12) (28,832.07)	27,398.93 266,424.12 28,832.07		0.00 33,585.00 0.00	0.00 0.00 0.00	20,664.76	0.00 0.00 0.00		0.00 0.00 0.00		A 0.00 F 0.00 1 0.00 1	Fully Committed Fo support staffing Fo support service development
Adult Social Care Adult Social Care	Reserves Reserves Reserves	Transformation Posts Reserve My Options Change Programme	(27,398.93) (300,009.12) (28,832.07) (133,508.71)	27,398.93 266,424.12 28,832.07 133,508.71	0.00 (33,585.00) 0.00 0.00	0.00 33,585.00 0.00 0.00	0.00 0.00 0.00 0.00	20,664.76	0.00 0.00		0.00		/ 0.00 F 0.00 T 0.00 T 0.00 T t	Fully Committed Fo support staffing Fo support service development Fo support capacity to deliver CIP initiatives, support for raining, Smart House
Adult Social Care	Reserves Reserves	Transformation Posts Reserve My Options	(27,398.93) (300,009.12) (28,832.07)	27,398.93 266,424.12 28,832.07	0.00 (33,585.00) 0.00 0.00 0.00	0.00 33,585.00 0.00	0.00 0.00 0.00	20,664.76	0.00 0.00 0.00		0.00 0.00 0.00		A 0.00 F 0.00 T 0.00 T 0.00 T t 0.00 T a 0.00 S f	Fully Committed Fo support staffing Fo support service development Fo support capacity to deliver CIP initiatives, support for raining, Smart House Fo meet any additional costs as a result of pressure on ASC and the hospitals Supports a number of posts within ASC. Remainder to progress urther implementation of national changes in ASC i.e. Building
Adult Social Care Adult Social Care Adult Social Care	Reserves Reserves Reserves Reserves	Transformation Posts Reserve My Options Change Programme Winter Pressures	(27,398.93) (300,009.12) (28,832.07) (133,508.71) (6,757.83)	27,398.93 266,424.12 28,832.07 133,508.71 6,757.83	0.00 (33,585.00) 0.00 0.00 0.00 (10,278.75)	0.00 33,585.00 0.00 0.00 0.00	0.00 0.00 0.00 0.00 0.00	20,664.76	0.00 0.00 0.00 0.00 0.00		0.00 0.00 0.00 0.00 0.00		A 0.00 F 0.00 T 0.00 T 0.00 T t 0.00 T 2 0.00 S 6 f E	Fully Committed Fo support staffing Fo support service development Fo support capacity to deliver CIP initiatives, support for raining, Smart House Fo meet any additional costs as a result of pressure on ASC and the hospitals Supports a number of posts within ASC. Remainder to progress
Adult Social Care Adult Social Care Adult Social Care Adult Social Care	Reserves Reserves Reserves Reserves Reserves	Transformation Posts Reserve         My Options         Change Programme         Winter Pressures         Care Legislation         Capacity Building Projects         BCF/TCP Section 75 Agreement Pooled	(27,398.93) (300,009.12) (28,832.07) (133,508.71) (6,757.83) (84,027.75)	27,398.93 266,424.12 28,832.07 133,508.71 6,757.83 73,749.00	0.00 (33,585.00) 0.00 0.00 0.00 (10,278.75) (12,141.49)	0.00 33,585.00 0.00 0.00 0.00 10,278.75	0.00 0.00 0.00 0.00 0.00 0.00	20,664.76	0.00 0.00 0.00 0.00 0.00 0.00		0.00 0.00 0.00 0.00 0.00 0.00		A 0.00 F 0.00 T 0.00 T 0.00 T t 0.00 T a 0.00 S f E 0.00 S f L 0.00 S f L 0.00 S f L 0.00 S f L 0.00 S f L 0.00 S f L 0.00 S f L 0.00 S f L 0.00 S f 0.00 S S 0.00 S 0.00 S S 0.00 S 0.00 S 0	Fully Committed Fo support staffing Fo support service development Fo support capacity to deliver CIP initiatives, support for raining, Smart House Fo meet any additional costs as a result of pressure on ASC and the hospitals Supports a number of posts within ASC. Remainder to progress urther implementation of national changes in ASC i.e. Building Back Better
Adult Social Care Adult Social Care Adult Social Care Adult Social Care Adult Social Care	Reserves         Reserves         Reserves         Reserves         Reserves         Reserves         Reserves	Transformation Posts Reserve         My Options         Change Programme         Winter Pressures         Care Legislation         Capacity Building Projects	(27,398.93) (300,009.12) (28,832.07) (133,508.71) (6,757.83) (84,027.75) (54,941.47)	27,398.93 266,424.12 28,832.07 133,508.71 6,757.83 73,749.00 42,799.98	0.00 (33,585.00) 0.00 0.00 0.00 (10,278.75) (12,141.49)	0.00 33,585.00 0.00 0.00 0.00 0.00 10,278.75 12,141.49	0.00 0.00 0.00 0.00 0.00 0.00 0.00	20,664.76	0.00 0.00 0.00 0.00 0.00 0.00 0.00		0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0		/     //       0.00     F       0.00     T	Fully Committed Fo support staffing Fo support service development Fo support capacity to deliver CIP initiatives, support for raining, Smart House Fo meet any additional costs as a result of pressure on ASC and the hospitals Supports a number of posts within ASC. Remainder to progress urther implementation of national changes in ASC i.e. Building Back Better Required to meet capacity issues, training support, policy updates
Adult Social Care	Reserves	Transformation Posts Reserve         My Options         Change Programme         Winter Pressures         Care Legislation         Capacity Building Projects         BCF/TCP Section 75 Agreement Pooled         Fund Reserve         BCF Reserve         Safeguarding & Strategic Management	(27,398.93) (300,009.12) (28,832.07) (133,508.71) (6,757.83) (84,027.75) (54,941.47) (747,683.31) (567,803.14) (20,897.59)	27,398.93 266,424.12 28,832.07 133,508.71 6,757.83 73,749.00 42,799.98 373,842.00 567,803.14 20,897.59	0.00 (33,585.00) 0.00 0.00 (10,278.75) (12,141.49) (373,841.31) 0.00 0.00	0.00 33,585.00 0.00 0.00 0.00 0.00 10,278.75 12,141.49 373,841.31 0.00 0.00	0.00 0.00 0.00 0.00 0.00 0.00 0.00 (0.00) (0.00) 0.00	20,664.76	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0		0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 (0.00) 0.00 0.00		A 0.00 F 0.00 T 0.00 T 0.00 T t 0.00 T 2 0.00 S f E 0.00 S f 1 0.00 S 1 0.00 S 0 0.00 S 0 0.00 S 0 0 0 0 0 0 0 0 0 0 0 0 0	Fully Committed To support staffing To support service development To support capacity to deliver CIP initiatives, support for raining, Smart House To meet any additional costs as a result of pressure on ASC and the hospitals Supports a number of posts within ASC. Remainder to progress urther implementation of national changes in ASC i.e. Building Back Better Required to meet capacity issues, training support, policy updates In place for mitigation of any financial risks associated with TCP. Committed to support services as part of the BCF Pooled Fund To support legal fees and DOLS costs
Adult Social Care	Reserves	Transformation Posts Reserve         My Options         Change Programme         Winter Pressures         Care Legislation         Capacity Building Projects         BCF/TCP Section 75 Agreement Pooled         Fund Reserve         BCF Reserve	(27,398.93) (300,009.12) (28,832.07) (133,508.71) (6,757.83) (84,027.75) (54,941.47) (747,683.31) (567,803.14)	27,398.93 266,424.12 28,832.07 133,508.71 6,757.83 73,749.00 42,799.98 373,842.00 567,803.14	0.00 (33,585.00) 0.00 0.00 (10,278.75) (12,141.49) (373,841.31) 0.00	0.00 33,585.00 0.00 0.00 0.00 0.00 10,278.75 12,141.49 373,841.31 0.00	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	20,664.76	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0		0.00 0.00 0.00 0.00 0.00 0.00 0.00 (0.00) 0.00		A 0.00 F 0.00 T 0.00 T 0.00 T 1 0.00 F 1 0.00 F 1 0.00 F 1 0.00 F 1 0.00 C 1 0.00 C 1 0.00 T 0.00 T	Fully Committed Fo support staffing Fo support service development Fo support capacity to deliver CIP initiatives, support for raining, Smart House Fo meet any additional costs as a result of pressure on ASC and the hospitals Supports a number of posts within ASC. Remainder to progress urther implementation of national changes in ASC i.e. Building Back Better Required to meet capacity issues, training support, policy updates In place for mitigation of any financial risks associated with FCP. Committed to support services as part of the BCF Pooled Fund
Adult Social Care	Reserves         Reserves	Transformation Posts Reserve         My Options         Change Programme         Winter Pressures         Care Legislation         Capacity Building Projects         BCF/TCP Section 75 Agreement Pooled         Fund Reserve         BCF Reserve         Safeguarding & Strategic Management         Carers Services         Digital Transformation Project         Procurement Advice reserve	(27,398.93) (300,009.12) (28,832.07) (133,508.71) (6,757.83) (84,027.75) (54,941.47) (54,941.47) (747,683.31) (567,803.14) (20,897.59) (29,500.24) (245,113.41) (29,561.00)	27,398.93 266,424.12 28,832.07 133,508.71 6,757.83 73,749.00 42,799.98 373,842.00 567,803.14 20,897.59 29,500.24 245,113.41 29,561.00	0.00 (33,585.00) 0.00 0.00 (10,278.75) (12,141.49) (373,841.31) 0.00 0.00 0.00 0.00	0.00 33,585.00 0.00 0.00 0.00 0.00 10,278.75 12,141.49 373,841.31 0.00 0.00 0.00 0.00 0.00	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00		0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0		0.00         0.00		A         0.00         0.00         0.00         0.00         0.00         0.00         0.00         1         0.00          1 <td>Fully Committed To support staffing To support service development To support capacity to deliver CIP initiatives, support for raining, Smart House To meet any additional costs as a result of pressure on ASC and the hospitals Supports a number of posts within ASC. Remainder to progress urther implementation of national changes in ASC i.e. Building Back Better Required to meet capacity issues, training support, policy updates In place for mitigation of any financial risks associated with TCP. Committed to support services as part of the BCF Pooled Fund To support legal fees and DOLS costs To support Carers services Digital Transformation 3 year Project For Procurement Advice &amp; systems</td>	Fully Committed To support staffing To support service development To support capacity to deliver CIP initiatives, support for raining, Smart House To meet any additional costs as a result of pressure on ASC and the hospitals Supports a number of posts within ASC. Remainder to progress urther implementation of national changes in ASC i.e. Building Back Better Required to meet capacity issues, training support, policy updates In place for mitigation of any financial risks associated with TCP. Committed to support services as part of the BCF Pooled Fund To support legal fees and DOLS costs To support Carers services Digital Transformation 3 year Project For Procurement Advice & systems
Adult Social Care	Reserves	Transformation Posts Reserve         My Options         Change Programme         Winter Pressures         Care Legislation         Capacity Building Projects         BCF/TCP Section 75 Agreement Pooled         Fund Reserve         BCF Reserve         Safeguarding & Strategic Management         Carers Services         Digital Transformation Project	(27,398.93) (300,009.12) (28,832.07) (133,508.71) (133,508.71) (6,757.83) (84,027.75) (84,027.75) (54,941.47) (747,683.31) (567,803.14) (20,897.59) (29,500.24) (245,113.41)	27,398.93 266,424.12 28,832.07 133,508.71 6,757.83 73,749.00 42,799.98 373,842.00 567,803.14 20,897.59 29,500.24 245,113.41	0.00 (33,585.00) 0.00 0.00 (10,278.75) (12,141.49) (373,841.31) 0.00 0.00 0.00 0.00 0.00	0.00           33,585.00           0.00           0.00           0.00           0.00           0.00           10,278.75           12,141.49           373,841.31           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00		0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0		0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00		A         0.00         0.00         0.00         0.00         0.00         0.00         1         0.00	Fully Committed To support staffing To support service development To support capacity to deliver CIP initiatives, support for raining, Smart House To meet any additional costs as a result of pressure on ASC and the hospitals Supports a number of posts within ASC. Remainder to progress urther implementation of national changes in ASC i.e. Building Back Better Required to meet capacity issues, training support, policy updates In place for mitigation of any financial risks associated with TCP. Committed to support services as part of the BCF Pooled Fund To support legal fees and DOLS costs To support Carers services Digital Transformation 3 year Project
Adult Social Care	Reserves	Transformation Posts Reserve         My Options         Change Programme         Winter Pressures         Care Legislation         Capacity Building Projects         BCF/TCP Section 75 Agreement Pooled         Fund Reserve         BCF Reserve         Safeguarding & Strategic Management         Carers Services         Digital Transformation Project         Procurement Advice reserve         Mental Health Initiatives	(27,398.93) (300,009.12) (28,832.07) (133,508.71) (133,508.71) (6,757.83) (84,027.75) (84,027.75) (54,941.47) (747,683.31) (567,803.14) (20,897.59) (29,500.24) (245,113.41) (29,561.00) (87,253.00)	27,398.93 266,424.12 28,832.07 133,508.71 6,757.83 73,749.00 42,799.98 373,842.00 567,803.14 20,897.59 29,500.24 245,113.41 29,561.00 87,253.00	0.00 (33,585.00) 0.00 0.00 (10,278.75) (12,141.49) (373,841.31) 0.00 0.00 0.00 0.00 0.00	0.00           33,585.00           0.00           0.00           0.00           0.00           0.00           10,278.75           12,141.49           373,841.31           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00	20,664.76	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0		0.00         0.00		A         0.00         0.00         0.00         0.00         0.00         0.00         1         0.00	Fully Committed To support staffing To support service development To support capacity to deliver CIP initiatives, support for raining, Smart House To meet any additional costs as a result of pressure on ASC and the hospitals Supports a number of posts within ASC. Remainder to progress urther implementation of national changes in ASC i.e. Building Back Better Required to meet capacity issues, training support, policy updates In place for mitigation of any financial risks associated with TCP. Committed to support services as part of the BCF Pooled Fund To support legal fees and DOLS costs To support legal fees and DOLS costs To support Carers services Digital Transformation 3 year Project Tor Procurement Advice & systems CB monies to support Mental Health services
Adult Social Care	Reserves	Transformation Posts Reserve         My Options         Change Programme         Winter Pressures         Care Legislation         Capacity Building Projects         BCF/TCP Section 75 Agreement Pooled         Fund Reserve         BCF Reserve         Safeguarding & Strategic Management         Carers Services         Digital Transformation Project         Procurement Advice reserve         Mental Health Initiatives	(27,398.93) (300,009.12) (28,832.07) (133,508.71) (6,757.83) (84,027.75) (84,027.75) (54,941.47) (747,683.31) (567,803.14) (20,897.59) (29,500.24) (245,113.41) (29,561.00) (87,253.00) (61,374.75)	27,398.93 266,424.12 28,832.07 133,508.71 6,757.83 73,749.00 42,799.98 373,842.00 567,803.14 20,897.59 29,500.24 245,113.41 29,561.00 87,253.00 30,000.00	0.00 (33,585.00) 0.00 0.00 (10,278.75) (12,141.49) (373,841.31) 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.	0.00           33,585.00           0.00           0.00           0.00           0.00           0.00           10,278.75           12,141.49           373,841.31           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00		0.00 0.00 0.00 0.00 0.00 0.00 0.00 (0.00) 0.00 0.00		0.00         0.00		A         0.00         0.00         0.00         0.00         0.00         0.00         1         0.00	Fully Committed Fo support staffing Fo support service development Fo support capacity to deliver CIP initiatives, support for raining, Smart House Fo meet any additional costs as a result of pressure on ASC and the hospitals Supports a number of posts within ASC. Remainder to progress urther implementation of national changes in ASC i.e. Building Back Better Required to meet capacity issues, training support, policy updates In place for mitigation of any financial risks associated with FCP. Committed to support services as part of the BCF Pooled Fund Fo support legal fees and DOLS costs Fo support Carers services Digital Transformation 3 year Project For Procurement Advice & systems CB monies to support Mental Health services
Adult Social Care	Reserves	Transformation Posts Reserve         My Options         Change Programme         Winter Pressures         Care Legislation         Capacity Building Projects         BCF/TCP Section 75 Agreement Pooled         Fund Reserve         BCF Reserve         Safeguarding & Strategic Management         Carers Services         Digital Transformation Project         Procurement Advice reserve         Mental Health Initiatives	(27,398.93) (300,009.12) (28,832.07) (133,508.71) (6,757.83) (84,027.75) (84,027.75) (54,941.47) (747,683.31) (567,803.14) (20,897.59) (29,500.24) (245,113.41) (29,561.00) (87,253.00) (61,374.75)	27,398.93 266,424.12 28,832.07 133,508.71 6,757.83 73,749.00 42,799.98 373,842.00 567,803.14 20,897.59 29,500.24 245,113.41 29,561.00 87,253.00 30,000.00	0.00 (33,585.00) 0.00 0.00 (10,278.75) (12,141.49) (373,841.31) 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.	0.00           33,585.00           0.00           0.00           0.00           0.00           0.00           10,278.75           12,141.49           373,841.31           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00           0.00	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00		0.00 0.00 0.00 0.00 0.00 0.00 0.00 (0.00) 0.00 0.00		0.00         0.00		A          0.00       F         0.00       T         0.00       T      0	Fully Committed To support staffing To support service development To support capacity to deliver CIP initiatives, support for raining, Smart House To meet any additional costs as a result of pressure on ASC and the hospitals Supports a number of posts within ASC. Remainder to progress urther implementation of national changes in ASC i.e. Building Back Better Required to meet capacity issues, training support, policy updates In place for mitigation of any financial risks associated with TCP. Committed to support services as part of the BCF Pooled Fund To support legal fees and DOLS costs To support legal fees and DOLS costs To support Carers services Digital Transformation 3 year Project Tor Procurement Advice & systems CB monies to support Mental Health services
Adult Social Care         Neighbourhood &	Reserves	Transformation Posts Reserve         My Options         Change Programme         Winter Pressures         Care Legislation         Capacity Building Projects         BCF/TCP Section 75 Agreement Pooled         Fund Reserve         BCF Reserve         Safeguarding & Strategic Management         Carers Services         Digital Transformation Project         Procurement Advice reserve         Mental Health Initiatives         Joint Commissioning Balance	(27,398.93) (300,009.12) (28,832.07) (133,508.71) (133,508.71) (6,757.83) (84,027.75) (84,027.75) (54,941.47) (747,683.31) (747,683.31) (567,803.14) (20,897.59) (29,500.24) (29,500.24) (29,500.24) (29,561.00) (87,253.00) (61,374.75) (61,374.75)	27,398.93 266,424.12 28,832.07 133,508.71 6,757.83 73,749.00 42,799.98 373,842.00 567,803.14 20,897.59 29,500.24 245,113.41 29,561.00 87,253.00 30,000.00	0.00 (33,585.00) 0.00 0.00 (10,278.75) (12,141.49) (373,841.31) 0.00 (373,841.31) 0.00 0.00 0.00 0.00 0.00 (31,374.75) (526,486.06)	0.00         33,585.00         0.00         0.00         0.00         0.00         0.00         10,278.75         12,141.49         373,841.31         0.00         31,374.75	0.00         0.00		0.00 0.00 0.00 0.00 0.00 0.00 0.00 (0.00) 0.00 0.00		(0.00 0.00		A         0.00         0.00         0.00         0.00         0.00         0.00         0.00         1         1         1         1 <t< td=""><td>Fully Committed         To support staffing         To support service development         To support capacity to deliver CIP initiatives, support for         raining, Smart House         To meet any additional costs as a result of pressure on ASC         and the hospitals         Supports a number of posts within ASC. Remainder to progress         urther implementation of national changes in ASC i.e. Building         Back Better         Required to meet capacity issues, training support, policy         updates         In place for mitigation of any financial risks associated with         TCP.         Committed to support services as part of the BCF Pooled Fund         To support legal fees and DOLS costs         To support legal fees and DOLS costs         To support Carers services         Digital Transformation 3 year Project         To rocurement Advice &amp; systems         CB monies to support Mental Health services         To support the Joint Commissioning arrangement with the ICB         Fully committed to fund a programme of improvements.</td></t<>	Fully Committed         To support staffing         To support service development         To support capacity to deliver CIP initiatives, support for         raining, Smart House         To meet any additional costs as a result of pressure on ASC         and the hospitals         Supports a number of posts within ASC. Remainder to progress         urther implementation of national changes in ASC i.e. Building         Back Better         Required to meet capacity issues, training support, policy         updates         In place for mitigation of any financial risks associated with         TCP.         Committed to support services as part of the BCF Pooled Fund         To support legal fees and DOLS costs         To support legal fees and DOLS costs         To support Carers services         Digital Transformation 3 year Project         To rocurement Advice & systems         CB monies to support Mental Health services         To support the Joint Commissioning arrangement with the ICB         Fully committed to fund a programme of improvements.
Adult Social Care         Neighbourhood &         Enforcement         Neighbourhood &	Reserves	Transformation Posts Reserve         My Options         Change Programme         Winter Pressures         Care Legislation         Capacity Building Projects         BCF/TCP Section 75 Agreement Pooled         Fund Reserve         BCF Reserve         Safeguarding & Strategic Management         Carers Services         Digital Transformation Project         Procurement Advice reserve         Mental Health Initiatives         Joint Commissioning Balance         Environmental Mtce Programme	(27,398.93) (300,009.12) (28,832.07) (133,508.71) (133,508.71) (6,757.83) (84,027.75) (84,027.75) (54,941.47) (747,683.31) (567,803.14) (20,897.59) (29,500.24) (29,500.24) (245,113.41) (29,561.00) (87,253.00) (61,374.75) (61,374.75) (375,444.04)	27,398.93 266,424.12 28,832.07 133,508.71 6,757.83 73,749.00 42,799.98 373,842.00 567,803.14 20,897.59 29,500.24 245,113.41 29,561.00 87,253.00 30,000.00 <b>2,013,720.38</b>	0.00 (33,585.00) 0.00 0.00 (10,278.75) (12,141.49) (373,841.31) (373,841.31) 0.00 0.00 0.00 0.00 0.00 (31,374.75) (526,486.06)	0.00           33,585.00           0.00           0.00           0.00           0.00           10,278.75           12,141.49           373,841.31           0.00	0.00         0.00		0.00 0.00 0.00 0.00 0.00 0.00 0.00 (0.00) 0.00 0.00		(0.00 0.000 0.00			Fully Committed         To support staffing         To support service development         To support capacity to deliver CIP initiatives, support for         raining, Smart House         To meet any additional costs as a result of pressure on ASC         and the hospitals         Supports a number of posts within ASC. Remainder to progress         urther implementation of national changes in ASC i.e. Building         Back Better         Required to meet capacity issues, training support, policy         updates         In place for mitigation of any financial risks associated with         TCP.         Committed to support services as part of the BCF Pooled Fund         To support legal fees and DOLS costs         To support Carers services         Digital Transformation 3 year Project         For Procurement Advice & systems         CB monies to support Mental Health services         To support the Joint Commissioning arrangement with the ICB         Fully committed to fund a programme of improvements.         Driginal Pride programme.
Adult Social Care         Neighbourhood &         Enforcement         Neighbourhood &         Enforcement         Neighbourhood &         Enforcement         Neighbourhood &         Enforcement         Neighbourhood &	Reserves	Transformation Posts ReserveMy OptionsChange ProgrammeWinter PressuresCare LegislationCapacity Building ProjectsBCF/TCP Section 75 Agreement Pooled Fund ReserveBCF ReserveBCF ReserveSafeguarding & Strategic Management Carers ServicesDigital Transformation ProjectProcurement Advice reserve Mental Health Initiatives Joint Commissioning BalanceImage: Distal Transformation ProjectEnvironmental Mtce ProgrammeSafer Communities balance	(27,398.93) (300,009.12) (28,832.07) (133,508.71) (133,508.71) (6,757.83) (84,027.75) (84,027.75) (54,941.47) (747,683.31) (567,803.14) (20,897.59) (29,500.24) (29,500.24) (29,500.24) (29,561.00) (87,253.00) (61,374.75) (61,374.75) (61,374.75) (375,444.04) (42,121.81)	27,398.93 266,424.12 28,832.07 133,508.71 6,757.83 73,749.00 42,799.98 373,842.00 567,803.14 20,897.59 29,500.24 245,113.41 29,561.00 87,253.00 30,000.00 87,253.00 30,000.00	0.00 (33,585.00) 0.00 0.00 (10,278.75) (12,141.49) (373,841.31) (373,841.31) 0.00 0.00 0.00 0.00 0.00 0.00 (31,374.75) (31,374.75) (31,374.75) 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.	0.00           33,585.00           0.00           0.00           0.00           0.00           0.00           10,278.75           12,141.49           373,841.31           0.00	<ul> <li>0.00</li> </ul>		0.00 0.00 0.00 0.00 0.00 0.00 0.00 (0.00) 0.00 0.00		(0.00 0.000 0.00			Fully Committed         Fo support staffing         Fo support service development         Fo support capacity to deliver CIP initiatives, support for         raining, Smart House         Fo meet any additional costs as a result of pressure on ASC         and the hospitals         Supports a number of posts within ASC. Remainder to progress         urther implementation of national changes in ASC i.e. Building         Back Better         Required to meet capacity issues, training support, policy         updates         In place for mitigation of any financial risks associated with         TCP.         Committed to support services as part of the BCF Pooled Fund         Fo support legal fees and DOLS costs         Fo support Carers services         Digital Transformation 3 year Project         For Procurement Advice & systems         CB monies to support Mental Health services         Fo support the Joint Commissioning arrangement with the ICB         Fully committed to fund a programme of improvements.         Driginal Pride programme.         Coalbrookdale Water course (to cover future de silting costs)         drawn down as and when required each year (commuted sum)         and annual contribution received.         This is for a commuted sum for periodic cleaning &
Adult Social Care         Neighbourhood &         Enforcement         Neighbourhood &         Enforcement         Neighbourhood &         Enforcement         Neighbourhood &         Enforcement         Neighbourhood &         Enforcement	Reserves	Transformation Posts Reserve         My Options         Change Programme         Winter Pressures         Care Legislation         Capacity Building Projects         BCF/TCP Section 75 Agreement Pooled         Fund Reserve         BCF Reserve         Safeguarding & Strategic Management         Carers Services         Digital Transformation Project         Procurement Advice reserve         Mental Health Initiatives         Joint Commissioning Balance         Environmental Mtce Programme         Safer Communities balance         Coalbrookdale Water Course	(27,398.93) (300,009.12) (28,832.07) (133,508.71) (133,508.71) (6,757.83) (84,027.75) (84,027.75) (54,941.47) (747,683.31) (567,803.14) (20,897.59) (29,500.24) (29,500.24) (29,500.24) (245,113.41) (29,561.00) (87,253.00) (61,374.75) (61,374.75) (61,374.75) (375,444.04) (42,121.81) (69,567.80)	27,398.93 266,424.12 28,832.07 133,508.71 6,757.83 73,749.00 42,799.98 373,842.00 567,803.14 20,897.59 29,500.24 245,113.41 29,561.00 87,253.00 30,000.00 <b>2,013,720.38</b> 375,444.04 42,121.81 (26,271.00)	0.00 (33,585.00) 0.00 0.00 (10,278.75) (12,141.49) (373,841.31) (373,841.31) 0.00 0.00 0.00 0.00 0.00 (31,374.75) (31,374.75) (31,374.75) 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.	0.00           33,585.00           0.00           0.00           0.00           0.00           0.00           10,278.75           12,141.49           373,841.31           0.00	(95,838.80) 0.000 0.00		<ul> <li>0.00</li> <li< td=""><td></td><td>0.00         0.00      <t< td=""><td></td><td></td><td>Fully Committed         Fo support staffing         Fo support service development         Fo support capacity to deliver CIP initiatives, support for         raining, Smart House         Fo meet any additional costs as a result of pressure on ASC and the hospitals         Supports a number of posts within ASC. Remainder to progress urther implementation of national changes in ASC i.e. Building         Back Better         Required to meet capacity issues, training support, policy         updates         In place for mitigation of any financial risks associated with TCP.         Committed to support services as part of the BCF Pooled Fund         Fo support legal fees and DOLS costs         Fo support Carers services         Digital Transformation 3 year Project         For Procurement Advice &amp; systems         CB monies to support Mental Health services         Fo support the Joint Commissioning arrangement with the ICB         Fully committed to fund a programme of improvements.         Driginal Pride programme.         Coalbrookdale Water course (to cover future de silting costs)         drawn down as and when required each year (commuted sum)         and annual contribution received.</td></t<></td></li<></ul>		0.00         0.00 <t< td=""><td></td><td></td><td>Fully Committed         Fo support staffing         Fo support service development         Fo support capacity to deliver CIP initiatives, support for         raining, Smart House         Fo meet any additional costs as a result of pressure on ASC and the hospitals         Supports a number of posts within ASC. Remainder to progress urther implementation of national changes in ASC i.e. Building         Back Better         Required to meet capacity issues, training support, policy         updates         In place for mitigation of any financial risks associated with TCP.         Committed to support services as part of the BCF Pooled Fund         Fo support legal fees and DOLS costs         Fo support Carers services         Digital Transformation 3 year Project         For Procurement Advice &amp; systems         CB monies to support Mental Health services         Fo support the Joint Commissioning arrangement with the ICB         Fully committed to fund a programme of improvements.         Driginal Pride programme.         Coalbrookdale Water course (to cover future de silting costs)         drawn down as and when required each year (commuted sum)         and annual contribution received.</td></t<>			Fully Committed         Fo support staffing         Fo support service development         Fo support capacity to deliver CIP initiatives, support for         raining, Smart House         Fo meet any additional costs as a result of pressure on ASC and the hospitals         Supports a number of posts within ASC. Remainder to progress urther implementation of national changes in ASC i.e. Building         Back Better         Required to meet capacity issues, training support, policy         updates         In place for mitigation of any financial risks associated with TCP.         Committed to support services as part of the BCF Pooled Fund         Fo support legal fees and DOLS costs         Fo support Carers services         Digital Transformation 3 year Project         For Procurement Advice & systems         CB monies to support Mental Health services         Fo support the Joint Commissioning arrangement with the ICB         Fully committed to fund a programme of improvements.         Driginal Pride programme.         Coalbrookdale Water course (to cover future de silting costs)         drawn down as and when required each year (commuted sum)         and annual contribution received.

Service Area	Balance Sheet	Description	Actual Closing Balance 31/3/2023	Estimated Changes during 2023/24	Estimated Closing Balance 31/3/2024	Other Estimated Changes E during 2024/25	stimated Closing Balance E 31/3/2025	stimated Change during 2025/26	Estimated Closing Balance 31/3/2026	Estimated Change during 2026/27	Estimated Closing Balance 31/3/2027	Estimated Change during 2027/28	Estimated Closing Balance 31/3/28	Purpose
Neighbourhood &	Structure Reserves	Car parking Enforcement	(79,000.07)	79,000.07	0.00	0.00	0.00		0.00		0.00		0.00	Required to meet cost of enforcement team in 23/24
Enforcement Neighbourhood & Enforcement	Reserves	Reserves - Afghan Relocation Scheme	(2,218,087.23)	(164,691.00)	(2,382,778.23)	1,468,991.14	(913,787.09)		(913,787.09)	913,787.09	0.00		0.00	Grant funding in relation to Ukrainian Resettlement Programme. Balance fully committed as part of overall resettlement model
Neighbourhood & Enforcement - change to HE&I	Reserves	Provision for Local Nature Reserve	(24,000.00)	0.00	(24,000.00)	0.00	(24,000.00)		(24,000.00)		(24,000.00)		(24,000.00)	Funding for Local Nature Reserve sites agreed at year end 21/22
Neighbourhood & Enforcement	Reserves	Safer Communities	(311,818.78)	311,818.78	0.00	0.00	0.00		0.00		0.00		0.00	To fund Safer Communities programme being delivered in
Neighbourhood & Enforcement	Reserves	Street Lighting Works	(220,927.89)	220,927.89	0.00	0.00	0.00		0.00		0.00		0.00	To fund street lighting repair & maintenance costs in Special
Neighbourhood &	Reserves	Pocket Parks (grant)	(40,437.92)	0.00	(40,437.92)	0.00	(40,437.92)		(40,437.92)		(40,437.92)		(40,437.92)	Fund areas Will be drawn down to Revenue for Dawley & Horsehay pocket
Enforcement Neighbourhood &	Reserves	Fleet Reserve	(2,729.42)	2,729.42	0.00	0.00	0.00		0.00		0.00		0.00	parks To support software/New fleet system costs
Enforcement Neighbourhood & Enforcement	Reserves	Community Action Teams Funding	(554,435.33)	554,435.33	0.00	0.00	0.00		0.00		0.00			Funding for Community Action Team programme for 3 years to 2023/24
Neighbourhood &	Reserves Reserves	Environmental Services General Reserves Neighbourhood Services	(608,705.75) (139,400.01)	372,605.00 100,000.00	(236,100.75) (39,400.01)	172,615.00	(63,485.75) (39,400.01)	29,907.00	(33,578.75) (39,400.01)	30,979.00	(2,599.75) (39,400.01)	1,390.00	· · · · · · · · · · · · · · · · · · ·	To fund environmental schemes Committed to cover staffing in Night Time Economy
Enforcement Neighbourhood &	Reserves	Covid-19 Grants	(257.55)	0.00	(257.55)	0.00	(257.55)		(257.55)		(257.55)		(257.55)	
Enforcement Neighbourhood &	Reserves	Transport Bus Subisdy (previously held as	(93,798.70)	93,798.70	0.00	0.00	0.00		0.00		0.00			To support subsidised bus routes in 2023/24
Enforcement		creditors)							0.00					
Neighbourhood & Enforcement	Reserves	DEFRA Funding	(47,750.00)	47,750.00	0.00	0.00	0.00		0.00		0.00			DEFRA Air Quality Grant - fully committed in 23/24
Neighbourhood & Enforcement	Reserves	Neighbourhood Frontrunners	(9,821.98)	0.00	(9,821.98)	0.00	(9,821.98)		(9,821.98)		(9,821.98)		(9,821.98)	
Neighbourhood & Enforcement	Reserves	Fly Tipping Grant Reserve	(36,934.55)	36,934.55	0.00	0.00	0.00		0.00		0.00			Management of Fly Tipping
Neighbourhood & Enforcement	Reserves	Public Protection - Confiscated Proceeds from Crime	(17,637.52)	17,637.52	0.00	0.00	0.00		0.00		0.00			Income from proceeds from crime to be reinvested in public protections
Neighbourhood & Enforcement	Reserves	Stategic Transport Grants	(464,612.43)	464,612.43	0.00	0.00	0.00		0.00		0.00			Active Travel, LEVI & LTP Development
Neighbourhood & Enforcement	Reserves	Tree Replacement Programme	(29,656.44)	29,656.44	0.00	0.00	0.00		0.00		0.00		0.00	
Neighbourhood & Enforcement	Reserves	Reserves - Ukraniain Refugee Scheme	(2,318,607.68)	(460,200.00)	(2,778,807.68)	0.00	(2,778,807.68)	1,147,659.65	(1,631,148.03)	225,071.91	(1,406,076.12)	1,406,076.12		Grant funding in relation to Ukrainian Resettlement Programme. Balance fully committed as part of overall resettlement model
Neighbourhood & Enforcement	Reserves	Syrian Resettlement Programme (SRP)	(295,643.86)	150,000.00	(145,643.86)	145,643.86	0.00		0.00		0.00			Grant funding in relation to Syrian Resettlement Programme. Balance fully committed as part of overall resettlement model
Neighbourhood & Enforcement	Reserves	Rights of Way (£100k p.a. for 3 years)	(100,000.00)	100,000.00	0.00	0.00	0.00		0.00		0.00		0.00	
			(8,805,268.38)	2,869,248.64	(5,936,019.74)	1,887,250.00	(4,048,769.74)	1,177,566.65	(2,871,203.09)	1,169,838.00	(1,701,365.09)	1,407,466.12	(293,898.97)	
Hsg, Employment, Infra	Reserves	Strategic Company Support	(30,822.23)	20,000.00	(10,822.23)	10,822.23	0.00		0.00		0.00		0.00	Invest Telford Targeted marketing campaigns/company support.
Hsg, Employment, Infra	Reserves	Economic Development Strategy	(20,584.82)	15,070.00	(5,514.82)	5,514.82	0.00		0.00		0.00			To be used for the Invest Telford
Hsg, Employment, Infra Hsg, Employment, Infra Hsg, Employment, Infra	Reserves Reserves Reserves	Local Plan Enquiry Homelessness Prevention Interim Management Orders - DB	(146,791.43) (89,420.20) (1,817.92)	78,620.00 89,420.20 1.817.92	(68,171.43) 0.00 0.00	<u>68,171.43</u> 0.00 0.00	0.00 0.00 0.00		0.00		0.00		0.00	To support the Local Plan Reserve to fund Homelessness prevention and Homelessness pressures
Hsg, Employment, Infra	Reserves	Development of Shovel Ready Schemes	(42,614.41)	0.00	(42,614.41)	42,614.41	0.00	40,407,40	0.00		0.00 0.00		0.00	To fund Place Programme staffing
Hsg, Employment, Infra	Reserves	Town's Deal	(134,449.12)	83,854.00	(50,595.12)	37,158.00	(13,437.12)	13,437.12	0.00		0.00			Town Deal Capacity grant to support the development of a Town Deal Board and Investment Plan - spend is subject to
Hsg, Employment, Infra	Reserves	Domestic Abuse - Housing	(28,823.33)	28,823.33	0.00	0.00	0.00		0.00		0.00			DHLUC monitoring. Funding staff post
Hsg, Employment, Infra	Reserves	Housing Strategy Consultancy Support	(87,103.00)	38,485.00	(48,618.00)	12,860.00	(35,758.00)	1,860.00	(33,898.00)		(33,898.00)		(33,898.00)	To fund Housing strategy work commissioned from consultants
Hsg, Employment, Infra	Reserves	Pride in Wellington Station	(1,095.83)	1,095.83	0.00	0.00	0.00		0.00		0.00		0.00	To support small improvements at Wellington Station funded from grant
Hsg, Employment, Infra	Reserves	Marches Investment Fund – Strategic Tourism and Business Fund	(27,959.77)	3,000.00	(24,959.77)	3,000.00	(21,959.77)	3,000.00	(18,959.77)	3,000.00	(15,959.77)	3,000.00	(12,959.77)	LEP funding towards ongoing My Telford for ongoing licensing
Hsg, Employment, Infra		Rough Sleeping Initiative	(282,770.95)	69,735.00	(213,035.95)	102,405.00	(110,630.95)	102,405.00	(8,225.95)	8,225.95	0.00			Supporting specific rough sleeping initiatives
Hsg, Employment, Infra Hsg, Employment, Infra	Reserves Reserves	Private Sector Housing Holding code Homelessness Support Grant	(122,067.04) (433,455.73)	71,244.00 79,727.00	(50,823.04) (353,728.73)	50,823.04 182,468.00	0.00 (171,260.73)	171,260.73	0.00 0.00		0.00 0.00		0.00	To support staffing Funding of specific homelessness solutions
Hsg, Employment, Infra Hsg, Employment, Infra	Reserves Reserves	Pride in Your High Street Works in Defalut - Private Sector Housing	(958,358.87) (168.68)	950,000.00 168.68	(8,358.87) 0.00	0.00 0.00	(8,358.87)		(8,358.87) 0.00		(8,358.87)		(8,358.87)	Committed
			(2,408,303.33)	1,531,060.96	(877,242.37)	515,836.93	(361,405.44)	291,962.85	(69,442.59)	11,225.95	(58,216.64)	3,000.00	(55,216.64)	
				.,	(011)212101)	010,000.00	(001,100111)	201,002100	(00)112100)	,220.00	(00,210101)	0,000,000		
Ctties, Customer &	Reserves	Voluntary Sector Support Fund	(260,596.14)	81,422.00	(179,174.14)	82,293.54	(96,880.61)	32,293.54	(64,587.07)	32,293.54	(32,293.54)	32,293.54		£100k given up as savings. The residual funding is for grants to
Commercial	Reserves	Customer Services & Benefits									(0.000.00)	8,000.00		the voluntary and community sector. To support additional staffing costs as a result of Welfare
	110001100		(156,919.19)	72,633.33	(84,285.86)	33,000.00	(51,285.86)	35,285.86	(16,000.00)	8,000.00	(8,000.00)	0,000.00		Reform changes and to support delivery of savings.
Commercial	Reserves	Telford Town Park Commuted Sums	(156,919.19) (159,920.00)	72,633.33	(84,285.86) (79,960.00)	33,000.00 79,960.00	(51,285.86)	35,285.86	(16,000.00)	8,000.00	(8,000.00)			Balance given up in savings
Commercial Ctties, Customer & Commercial Ctties, Customer &			, , , , , , , , , , , , , , , , , , ,		· · · ·			35,285.86		8,000.00	· · /		0.00	
Commercial Ctties, Customer & Commercial Commercial	Reserves	Telford Town Park Commuted Sums	(159,920.00)	79,960.00	(79,960.00)	79,960.00	0.00	2,292.49	0.00	8,000.00	0.00	2,292.49	0.00	Balance given up in savings To support the revenue budget for Crisis Assistance.
Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial	Reserves Reserves	Telford Town Park Commuted Sums Crisis Assistance Reserve	(159,920.00) (32,287.81)	79,960.00 1,165.32	(79,960.00) (31,122.49)	79,960.00 31,122.49	0.00		0.00		0.00		0.00 0.00 0.00 0.00	Balance given up in savings
Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer &	Reserves Reserves Reserves	Telford Town Park Commuted Sums         Crisis Assistance Reserve         Community Engagement Reserve	(159,920.00) (32,287.81) (29,812.94)	79,960.00 1,165.32 10,665.00	(79,960.00) (31,122.49) (19,147.94)	79,960.00 31,122.49 12,270.49	0.00 0.00 (6,877.46)		0.00 0.00 (4,584.97)		0.00 0.00 (2,292.49)		0.00 0.00 0.00 0.00	Balance given up in savings To support the revenue budget for Crisis Assistance. To be used for training volunteers and staff, development of volunteer website and database. To fund the ongoing replacement of Leisure equipment. Also
Commercial Ctties, Customer & Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer &	Reserves Reserves Reserves Reserves	Telford Town Park Commuted Sums         Crisis Assistance Reserve         Community Engagement Reserve         Leisure/Aspirations Invest to Save Funding	(159,920.00) (32,287.81) (29,812.94) (135,775.75)	79,960.00 1,165.32 10,665.00 107,887.75	(79,960.00) (31,122.49) (19,147.94) (27,888.00)	79,960.00 31,122.49 12,270.49 27,888.00	0.00 0.00 (6,877.46) 0.00	2,292.49	0.00 0.00 (4,584.97) 0.00	2,292.49	0.00 0.00 (2,292.49) 0.00		0.00 0.00 0.00 0.00 0.00	Balance given up in savings         To support the revenue budget for Crisis Assistance.         To be used for training volunteers and staff, development of volunteer website and database.         To fund the ongoing replacement of Leisure equipment. Also includes £60k to fund Leisure concessions in 2023/24
Commercial Ctties, Customer & Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer &	Reserves Reserves Reserves Reserves Reserves Reserves Reserves Reserves	Telford Town Park Commuted Sums         Crisis Assistance Reserve         Community Engagement Reserve         Leisure/Aspirations Invest to Save Funding         ICT Reserves & Provisions	(159,920.00) (32,287.81) (29,812.94) (135,775.75) (30,647.00)	79,960.00 1,165.32 10,665.00 107,887.75 (305,608.00)	(79,960.00) (31,122.49) (19,147.94) (27,888.00) (336,255.00)	79,960.00 31,122.49 12,270.49 27,888.00 112,085.00	0.00 0.00 (6,877.46) 0.00 (224,170.00)	2,292.49	0.00 0.00 (4,584.97) 0.00 (112,085.00)	2,292.49	0.00 0.00 (2,292.49) 0.00 0.00		0.00 0.00 0.00 0.00 0.00 0.00 0.00	Balance given up in savings         To support the revenue budget for Crisis Assistance.         To be used for training volunteers and staff, development of volunteer website and database.         To fund the ongoing replacement of Leisure equipment. Also includes £60k to fund Leisure concessions in 2023/24         Support Pricing model and WAN contract saving         Theatre Equipment - given up as in year savings.         Funding for member priorities - visitors survey & other initiatives. This is to fund consultants appointed to deliver new
Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial	Reserves Reserves Reserves Reserves Reserves Reserves Reserves Reserves Reserves	Telford Town Park Commuted Sums         Crisis Assistance Reserve         Community Engagement Reserve         Leisure/Aspirations Invest to Save Funding         ICT Reserves & Provisions         Culture         Culture - Destination	(159,920.00) (32,287.81) (29,812.94) (135,775.75) (30,647.00) (60,000.00) (35,000.00)	79,960.00 1,165.32 10,665.00 107,887.75 (305,608.00) 30,000.00 17,500.00	(79,960.00) (31,122.49) (19,147.94) (27,888.00) (336,255.00) (30,000.00) (17,500.00)	79,960.00 31,122.49 12,270.49 27,888.00 112,085.00 30,000.00 17,500.00	0.00 0.00 (6,877.46) 0.00 (224,170.00) 0.00 0.00	2,292.49	0.00 0.00 (4,584.97) 0.00 (112,085.00) 0.00 0.00	2,292.49	0.00 0.00 (2,292.49) 0.00 0.00 0.00 0.00		0.00 0.00 0.00 0.00 0.00 0.00	Balance given up in savings To support the revenue budget for Crisis Assistance. To be used for training volunteers and staff, development of volunteer website and database. To fund the ongoing replacement of Leisure equipment. Also includes £60k to fund Leisure concessions in 2023/24 Support Pricing model and WAN contract saving Theatre Equipment - given up as in year savings. Funding for member priorities - visitors survey & other initiatives. This is to fund consultants appointed to deliver new Destination Management Plan. This contract has already been awarded.
Commercial Ctties, Customer & Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial	Reserves	Telford Town Park Commuted Sums         Crisis Assistance Reserve         Community Engagement Reserve         Leisure/Aspirations Invest to Save Funding         ICT Reserves & Provisions         Culture         Culture - Destination         Cemeteries grounds mtce	(159,920.00) (32,287.81) (29,812.94) (135,775.75) (30,647.00) (60,000.00) (35,000.00) (192,000.00)	79,960.00 1,165.32 10,665.00 107,887.75 (305,608.00) 30,000.00 17,500.00 192,000.00	(79,960.00) (31,122.49) (19,147.94) (27,888.00) (336,255.00) (30,000.00) (17,500.00) 0.00	79,960.00 31,122.49 12,270.49 27,888.00 112,085.00 30,000.00 17,500.00 0.00	0.00 0.00 (6,877.46) 0.00 (224,170.00) 0.00 0.00 0.00	2,292.49	0.00 0.00 (4,584.97) 0.00 (112,085.00) 0.00 0.00 0.00	2,292.49	0.00 0.00 (2,292.49) 0.00 0.00 0.00 0.00 0.00		0.00 0.00 0.00 0.00 0.00 0.00 0.00	Balance given up in savings         To support the revenue budget for Crisis Assistance.         To be used for training volunteers and staff, development of volunteer website and database.         To fund the ongoing replacement of Leisure equipment. Also includes £60k to fund Leisure concessions in 2023/24         Support Pricing model and WAN contract saving         Theatre Equipment - given up as in year savings.         Funding for member priorities - visitors survey & other initiatives. This is to fund consultants appointed to deliver new Destination Management Plan. This contract has already been awarded.         To fund capital allocation
Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial	Reserves Reserves Reserves Reserves Reserves Reserves Reserves Reserves Reserves	Telford Town Park Commuted Sums         Crisis Assistance Reserve         Community Engagement Reserve         Leisure/Aspirations Invest to Save Funding         ICT Reserves & Provisions         Culture         Culture - Destination	(159,920.00) (32,287.81) (29,812.94) (135,775.75) (30,647.00) (60,000.00) (35,000.00)	79,960.00 1,165.32 10,665.00 107,887.75 (305,608.00) 30,000.00 17,500.00	(79,960.00) (31,122.49) (19,147.94) (27,888.00) (336,255.00) (30,000.00) (17,500.00)	79,960.00 31,122.49 12,270.49 27,888.00 112,085.00 30,000.00 17,500.00	0.00 0.00 (6,877.46) 0.00 (224,170.00) 0.00 0.00	2,292.49	0.00 0.00 (4,584.97) 0.00 (112,085.00) 0.00 0.00	2,292.49	0.00 0.00 (2,292.49) 0.00 0.00 0.00 0.00		0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	Balance given up in savings         To support the revenue budget for Crisis Assistance.         To be used for training volunteers and staff, development of volunteer website and database.         To fund the ongoing replacement of Leisure equipment. Also includes £60k to fund Leisure concessions in 2023/24         Support Pricing model and WAN contract saving         Theatre Equipment - given up as in year savings.         Funding for member priorities - visitors survey & other initiatives. This is to fund consultants appointed to deliver new Destination Management Plan. This contract has already been awarded.
Commercial Ctties, Customer & Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial	Reserves	Telford Town Park Commuted Sums         Crisis Assistance Reserve         Community Engagement Reserve         Leisure/Aspirations Invest to Save Funding         ICT Reserves & Provisions         Culture         Culture - Destination         Cemeteries grounds mtce	(159,920.00) (32,287.81) (29,812.94) (135,775.75) (30,647.00) (60,000.00) (35,000.00) (192,000.00)	79,960.00 1,165.32 10,665.00 107,887.75 (305,608.00) 30,000.00 17,500.00 192,000.00	(79,960.00) (31,122.49) (19,147.94) (27,888.00) (336,255.00) (30,000.00) (17,500.00) 0.00	79,960.00 31,122.49 12,270.49 27,888.00 112,085.00 30,000.00 17,500.00 0.00	0.00 0.00 (6,877.46) 0.00 (224,170.00) 0.00 0.00 0.00	2,292.49	0.00 0.00 (4,584.97) 0.00 (112,085.00) 0.00 0.00 0.00	2,292.49	0.00 0.00 (2,292.49) 0.00 0.00 0.00 0.00 0.00		0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	Balance given up in savings         To support the revenue budget for Crisis Assistance.         To be used for training volunteers and staff, development of volunteer website and database.         To fund the ongoing replacement of Leisure equipment. Also includes £60k to fund Leisure concessions in 2023/24         Support Pricing model and WAN contract saving         Theatre Equipment - given up as in year savings.         Funding for member priorities - visitors survey & other initiatives. This is to fund consultants appointed to deliver new Destination Management Plan. This contract has already been awarded.         To fund SDM post for 2 years; needs top be kept for future years
Commercial Ctties, Customer & Ctties, Customer & Commercial Ctties, Customer & Commercial	Reserves	Telford Town Park Commuted Sums         Crisis Assistance Reserve         Community Engagement Reserve         Leisure/Aspirations Invest to Save Funding         ICT Reserves & Provisions         Culture         Culture - Destination         Cemeteries grounds mtce         Communities & Engagement Team	(159,920.00) (32,287.81) (29,812.94) (135,775.75) (30,647.00) (60,000.00) (35,000.00) (35,000.00) (192,000.00) (74,847.61) (1,167,806.44)	79,960.00 1,165.32 10,665.00 107,887.75 (305,608.00) 30,000.00 17,500.00 192,000.00 74,847.61 <b>362,473.01</b>	(79,960.00) (31,122.49) (19,147.94) (27,888.00) (336,255.00) (30,000.00) (17,500.00) (17,500.00) 0.00 0.00 (805,333.43)	79,960.00 31,122.49 12,270.49 27,888.00 112,085.00 30,000.00 17,500.00 0.00 0.00 426,119.51	0.00 0.00 (6,877.46) 0.00 (224,170.00) 0.00 0.00 0.00 0.00 0.00 0.00 0.00	2,292.49	0.00 0.00 (4,584.97) 0.00 (112,085.00) 0.00 0.00 0.00 0.00 0.00 0.00 0.00	2,292.49	0.00 0.00 (2,292.49) 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.	2,292.49	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	Balance given up in savings         To support the revenue budget for Crisis Assistance.         To be used for training volunteers and staff, development of volunteer website and database.         To fund the ongoing replacement of Leisure equipment. Also includes £60k to fund Leisure concessions in 2023/24         Support Pricing model and WAN contract saving         Theatre Equipment - given up as in year savings.         Funding for member priorities - visitors survey & other initiatives. This is to fund consultants appointed to deliver new Destination Management Plan. This contract has already been awarded.         To fund SDM post for 2 years; needs top be kept for future years due to limited funding.
Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer & Commercial Ctties, Customer &	Reserves	Telford Town Park Commuted Sums         Crisis Assistance Reserve         Community Engagement Reserve         Leisure/Aspirations Invest to Save Funding         ICT Reserves & Provisions         Culture         Culture - Destination         Cemeteries grounds mtce	(159,920.00) (32,287.81) (29,812.94) (135,775.75) (30,647.00) (60,000.00) (35,000.00) (192,000.00) (74,847.61)	79,960.00 1,165.32 10,665.00 107,887.75 (305,608.00) 30,000.00 17,500.00 192,000.00 74,847.61	(79,960.00) (31,122.49) (19,147.94) (27,888.00) (336,255.00) (30,000.00) (17,500.00) 0.00	79,960.00 31,122.49 12,270.49 27,888.00 112,085.00 30,000.00 17,500.00 0.00	0.00 0.00 (6,877.46) 0.00 (224,170.00) 0.00 0.00 0.00 0.00	2,292.49	0.00 0.00 (4,584.97) 0.00 (112,085.00) 0.00 0.00 0.00 0.00	2,292.49	0.00 0.00 (2,292.49) 0.00 0.00 0.00 0.00 0.00 0.00 0.00	2,292.49	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	Balance given up in savings         To support the revenue budget for Crisis Assistance.         To be used for training volunteers and staff, development of volunteer website and database.         To fund the ongoing replacement of Leisure equipment. Also includes £60k to fund Leisure concessions in 2023/24         Support Pricing model and WAN contract saving         Theatre Equipment - given up as in year savings.         Funding for member priorities - visitors survey & other initiatives. This is to fund consultants appointed to deliver new Destination Management Plan. This contract has already been awarded.         To fund SDM post for 2 years; needs top be kept for future years

Service Area	Balance Sheet Structure	Description	Actual Closing Balance 31/3/2023	Estimated Changes during 2023/24	Estimated Closing Balance 31/3/2024	Other Estimated Changes E during 2024/25	Estimated Closing Balance E 31/3/2025	stimated Change during 2025/26	Estimated Closing Balance 31/3/2026	Estimated Change during 2026/27	Estimated Closing Balance 31/3/2027	Estimated Change during 2027/28	Estimated Closing Balance Purpose 31/3/28
Corporate		Budget Strategy Reserve	(21,701,826.32)	0.00	(21,701,826.32)	0.00	(21,701,826.32)		(21,701,826.32)		(21,701,826.32)		(21,701,826.32) Available to support the Medium Term Budget Strategy
Corporate	Reserves	Budget Strategy Reserve - 2023/24	(6,000,000.00)	6,000,000.00	0.00	0.00	0.00		0.00		0.00		0.00 Budgeted use in 23/24 Strategy/In year
OYS Programme	Reserves	Pride in our Play Areas	(199,694.56)	81,424.56	(118,270.00)	35,910.00	(82,360.00)	82,360.00	0.00	)	0.00		0.00 Committed
OYS Programme	Reserves	10 x 10 Initiative	(21,303.59)	21,303.59	· · /	0.00	0.00	,	0.00		0.00		0.00 Committed
OYS Programme	Reserves	Free Swimming Lessons	(292,000.00)	146,000.00	· · · /	73,000.00	(73,000.00)	73,000.00			0.00		0.00 Committed
OYS Programme	Reserves	Dawley Swimming Pool	(1,050,000.00)	350,000.00		350,000.00	(350,000.00)	350,000.00			0.00		0.00 Committed
OYS Programme OYS Programme	Reserves Reserves	Oakengates Theatre Revigoration Funding for Partnerships	(96,000.00) (96,000.00)	96,000.00 32,000.00		0.00 32,000.00	0.00 (32,000.00)	32,000.00	0.00		0.00		0.00 Committed 0.00 Committed
OYS Programme	Reserves	Southwater Library opening hours	(64,500.00)	7,500.00		19,000.00	(32,000.00)	19,000.00			0.00		0.00 Committed
OYS Programme	Reserves	Green Flag Status	(52,468.16)	52,468.16	. , , ,	0.00	0.00	-,	0.00		0.00		0.00 Committed
OYS Programme	Reserves	Councillor Pride Funding	(1,386,653.86)	290,653.86	(1,096,000.00)	432,000.00	(664,000.00)	432,000.00	(232,000.00)		(232,000.00)		(232,000.00) Committed
OYS Programme	Reserves	Improve PROWs	(90,000.00)	90,000.00		0.00	0.00		0.00		0.00		0.00 Committed
OYS Programme	Reserves Reserves	COVID Commemorative Arboretum Fuel Poverty	(36,000.00) (150,000.00)	18,000.00 46,125.00		9,000.00 50,311.00	(9,000.00) (53,564.00)	9,000.00 53,564.00			0.00		0.00 Committed 0.00 Committed
OYS Programme OYS Programme	Reserves	Domestic Abuse	(150,000.00)	10,041.00		0.00	(53,564.00)	53,564.00	0.00		0.00		0.00 Committed
OYS Programme	Reserves	Contact Centre Opening Hours	(11,500.00)	11,500.00		0.00	0.00		0.00		0.00		0.00 Committed
OYS Programme	Reserves	Youth Unemployment and Job Box Initiative		150,000.00		0.00	(350,000.00)		(350,000.00)		(350,000.00)		(350,000.00) Committed
OYS Programme	Reserves	Health Monitoring Resource and Purchase	(276,806.92)	79,287.00	· · · /	111,000.00	(86,519.92)	86,519.92			0.00		0.00 Committed
OYS Programme	Reserves	Digital Inclusion Project	(241,932.12)	241,932.12		0.00	0.00		0.00		0.00		0.00 Committed
OYS Programme OYS Programme	Reserves Reserves	Mobile Enforcement Hub Mobile CCTV Vehicle	(240,000.00) (778,308.00)	80,000.00 509,000.00	· · · /	80,000.00	(80,000.00) (10,308.00)	80,000.00 10,308.00			0.00		0.00 Committed 0.00 Committed
OYS Programme	Reserves	Improving Security - Women and Girls	(100,000.00)	50,000.00		50,000.00	(10,308.00)	10,308.00	0.00		0.00		0.00 Committed
OYS Programme	Reserves	Additional Staff and Projects	(449,486.29)	67,000.00		0.00	(382,486.29)		(382,486.29)		(382,486.29)		(382,486.29) Committed
OYS Programme	Reserves	Contribution to Capital	(302,000.00)	0.00	(302,000.00)	0.00	(302,000.00)		(302,000.00)		(302,000.00)		(302,000.00) Committed
Corporate	Reserves	Green and Open Spaces	(801,502.23)	0.00		0.00	(801,502.23)		(801,502.23)		(801,502.23)		(801,502.23) Committed
Corporate	Reserves	Recovery & Regeneration Fund	(1,310,663.84)	1,003,000.00		162,000.00	(145,663.84)	145,663.84			0.00		0.00 Committed
Corporate	Reserves	Parks Funding, Pride in Your Park	(441,916.30)	441,916.30		0.00	0.00		0.00		0.00		0.00 Committed
Corporate	Reserves	Cultural, tourism and public event initiatives and activities		389,900.00		158,496.60	0.00		0.00		0.00		0.00 To fund events programme in 23/24 and 24/25
Corporate	Coll Fund	Collection Fund Surplus - Council Tax - TWC element only	(1,966,120.62)	1,127,224.00		838,896.62	0.00		0.00		0.00		0.00 Estimated collection fund balance drawn down as part of budge strategy
Corporate Corporate	Reserves Reserves	Collection Fund equalisation Account Income Equalisation Account	(700,000.00) (3,527,930.00)	700,000.00 1,500,000.00		0.00	0.00 (2,027,930.00)		0.00 (2,027,930.00)		0.00 (2,027,930.00)		0.00 (2,027,930.00) Smoothing account for main income streams: NDR and bad debts provision
Corporate	Reserves	Capital Funding Reserve	(46,255.80)	46,255.80	0.00	0.00	0.00		0.00		0.00		0.00 Fully Committed to capital programme
Corporate	Reserves	Single Status Provision - General Fund element	(8,917,031.52)	60,000.00		60,000.00	(8,797,031.52)	20,000.00	<b>,</b> ,			20,000.00	
Corporate	Reserves	Severance Fund	(1,582,142.39)	(1,180,000.00)	(2,762,142.39)	0.00	(2,762,142.39)		(2,762,142.39)		(2,762,142.39)		(2,762,142.39) Fund set up to meet the one off costs of redundancies arising from restructures in order to deliver ongoing savings. The Council also has the ability to capitalise costs associated with service transformation through to March 2030.
Corporate	Reserves	Pride in Your Community - Funding	(346,640.00)	346,640.00	0.00	0.00	0.00		0.00		0.00		0.00 Reserve created to fund debt charges associated with the Pride
Corporate	Reserves	Reserve Hadley PFI Sinking Fund	(1,493,939.86)	174,000.00	(1,319,939.86)	358,000.00	(961,939.86)	415,000.00	(546,939.86)	343,501.65	(203,438.21)	203,438.21	In Your Community initiative. 0.00 Equalisation account relating to Hadley PFI; based on funding
Corporate	Debtors	Bad Debt Provision	(2,096,935.16)	0.00	(2,096,935.16)	0.00	(2,096,935.16)		(2,096,935.16)		(2,096,935.16)		(2,096,935.16) To cover bad debts; level based on formula
Corporate	Reserves	External Audit Fee Reserves	(48,000.00)	48,000.00	0.00	0.00	0.00		0.00		0.00		0.00 Committed
Corporate	Reserves	Corporate Capacity / Invest to Save Fund	(3,641,297.13)	1,635,054.73	(2,006,242.40)	1,500,000.00	(506,242.40)		(506,242.40)		(506,242.40)		(506,242.40) Various initiatives to build capacity and provide funding to deliver future savings. Includes support to partner organisations who take on the delivery of services.
Corporate	Reserves	Telford 2020 (capital programme)	(17,000.00)	17,000.00	0.00	0.00	0.00		0.00		0.00		0.00 £231k capital allocation to be supplemented by £17k
Corporate	Reserves	Campaigns and Marketing	(78,211.76)	12,294.00	(65,917.76)	20,000.00	(45,917.76)	20,000.00	(25,917.76)	20,000.00	(5,917.76)		(5,917.76) To support Creating a Better Borough and Community initiatives and Campaigns
Corporate	Reserves	Grant Agreements - Telford Interfaith Council and Telford Crisis Support £122k x 2 years	(131,351.10)	131,351.10	0.00		0.00		0.00		0.00		0.00 Committed
Corporate	Reserves	PIP Income	(124,500.00)	124,500.00		0.00	0.00		0.00		0.00		0.00 Committed to support a range of initiatives
Corporate Corporate	Reserves Reserves	Capital grant funding held as a reserve VAT and Taxation Reserve	(615,587.22) (26,915.01)	<u>588,695.20</u> 0.00		26,892.02 0.00	0.00 (26,915.01)		0.00 (26,915.01)		0.00 (26,915.01)		0.00 Committed to funding the capital programme. (26,915.01) Provision for any unforeseen VAT/Taxation costs
Corporate	Reserves	Pride in Our Community	(810,188.88)	0.00	(810,188.88)	0.00	(810,188.88)		(810,188.88)		(810,188.88)		(810,188.88) Committed
Corporate	Reserves	Public Transport Initiative	(300,000.00)	300,000.00	0.00	0.00	0.00		0.00		0.00		0.00 Committed to support a range of initiatives
Corporate Corporate	Reserves Reserves	Community Initiatives Covid-19 - various	(466,018.71) (2,732,046.00)	<u> </u>		0.00	(178,525.49) (732,046.00)		(178,525.49) (732,046.00)		(178,525.49) (732,046.00)		(178,525.49) Committed to support a range of initiatives (732,046.00) Committed
Corporate	Reserves	Single Status Reserve (to meet 24/25	(1,180,000.00)	1,180,000.00		0.00	0.00		0.00		0.00		0.00
Corporate	Reserves	Covid Hardship Fund - balance	(1,165,656.22)	0.00		0.00	(1,165,656.22)		(1,165,656.22)		(1,165,656.22)		(1,165,656.22) Committed to provide Council Tax Support initiative
Corporate	Reserves	Reserves - Councillors Pride Fund	(177,506.89) (74,161,364.58)	164,106.89 <b>19,694,666.53</b>		13,400.00 <b>4,638,906.24</b>	0.00 (49,827,791.81)	1,828,415.76	0.00		0.00	223,438.21	0.00 Balance of Pride Fund allocations - committed
			/ I										
TOTAL			(119,854,550.78)	35,687,058.72	(84,167,492.06)	14,339,014.69	(69,828,477.37)	5,556,121.26	(64,272,356.11)	3,476,773.58	(60,795,582.53)	1,710,049.57	(59,085,532.96)